Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2014 Open to Public Inspection

<u>A</u>	For the 2014 c	alendar year, or tax year beginning , and ending			
В	Check if applicable	C Name of organization		D Employer	dentification number
	Address change	THE HEARTLAND INSTITUTE			
\Box	Name change	Doing business as			09812
$\overline{\Box}$	Initial return	Number and street (or P O box if mail is not delivered to street address) ONE SOUTH WACKER, SUITE 2740	Room/suite	E Telephone 312-3	77-4000
	Final return/	City or town, state or province, country, and ZIP or foreign postal code		3 = 2 - 3	77 1000
\sqsubseteq	terminated	CHICAGO IL 60606		G Gross recei	ots\$ 7,055,164
<u></u> .	Amended return	F Name and address of principal officer		G Gloss level	
	Application pending	JOSEPH BAST	H(a) Is this a gr	oup return for sub	ordinates? Yes X No
		ONE SOUTH WACKER, SUITE 2740	H(b) Are all sub	oordinates includ	ied? Yes No
		CHICAGO IL 60606	If "No,	" attach a list (s	ee instructions)
$\overline{}$	Tax-exempt status	X 501(c)(3) 501(c) () ◀ (insert no) 4947(a)(1) or 527	1		
		WW.HEARTLAND.ORG	H(c) Group exe	emption number	>
	Form of organization		ear of formation 1		M State of legal domicile IL
		immary		<u></u>	
		scribe the organization's mission or most significant activities			-
a		ARCH AND WRITING ON PUBLIC POLICY ISSUES.			
ΣŠ					
		I RECEIVED	 -		
≥ŏ	2 Check th	is box I if the organization discontinued its operations of disposed of more than 25	5% of its net as	sets	
20 Tw		of voting members of the governing body (Part VI, line 1a)	၂ပ္စု	3	12
_ ∑	4 Number	of independent voting members of the governing body () Ind to 3 0 2015	သ ဝှ	4	11
Activities & Governance	(nber of individuals employed in calendar year 2014 (Part V, line 2a)	\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.\.	5	29
	6 Total nur	nber of volunteers (estimate if necessary)	<u>~</u> [6	1
_	7a Total unr	elated business revenue from Part VIII, column (C), line 12	_1	7a	0
G	_b Net unre	ated business taxable income from Form 990-T, line 34		7b	0
Revenue 02			Prior Ye		Current Year
يق	ł.	ions and grants (Part VIII, line 1h)		5,449	6,890,995
enr	T	service revenue (Part VIII, line 2g)		1,367	68,467
ě		nt income (Part VIII, column (A), lines 3, 4, and 7d)		2,932	947
_	1	venue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		6,438	-221,981
		enue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	4,/8	3,310	6,738,428
		nd similar amounts paid (Part IX, column (A), lines 1–3)			0
	l .	paid to or for members (Part IX, column (A), line 4)	1 62	1,043	1,568,948
Expenses	1	other compensation, employee benefits (Part IX, column (A), lines 5-10)	1,63	1,043	1,300,940
eus	1	onal fundraising fees (Part IX, column (A), line 11e) draising expenses (Part IX, column (D), line 25) ▶ 357,576			
쏬	ŀ		2 70	1,312	2,824,410
_		penses (Part IX, column (A), lines 11a–11d, 11f–24e)		2,355	4,393,358
	1	enses Add lines 13–17 (must equal Part IX, column (A), line 25)		0,955	2,345,070
	19 Revenue	less expenses Subtract line 18 from line 12	Beginning of Cu		End of Year
o Sie	20 Total ass	ets (Part X, line 16)		7,671	2,985,124
Ass	21 Total liah	ulities (Part X, line 26)		9,435	551,818
Net Assets or Fund Balances	22 Net asse	ts or fund balances. Subtract line 21 from line 20		8,236	2,433,306
		gnature Block		,1	
		perjury, I declare that I have examined this return, including accompanying schedules and statem	ents, and to the h	est of my kno	wledge and belief it is
	portailles of	puljulji, i dosalo mat i mate ozaminos timo lotami, molecing decempanjing conceded and statem	,		

true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here		SEP	//))		
Paid	Print/Type prepar		ne ZEMANN, CPA	CVA	Preparer's s	ignature
Preparer	Firm's name	→		KRESS &	ORR,)P.
Use Only		E STE	20			
	Firm's address	<u> </u>	ELGIN,	IL 601	L23-58	08
May the IR	S discuss this	return	with the prepa	rer shown abov	ve? (see ins	structio

For Paperwork Reduction Act Notice, see the separate instructions.

	014) THE HEARTLAND INSTITUTE	36-3309812	Page 2
Part III	Statement of Program Service Accomplishment Check if Schedule O contains a response or note		X
•	describe the organization's mission ARCH AND WRITING ON PUBLIC POLIC		
prior Fo	e organization undertake any significant program services during form 990 or 990-EZ? " describe these new services on Schedule O e organization cease conducting, or make significant changes in		Yes X No
	es? ," describe these changes on Schedule O pe the organization's program service accomplishments for eacl	h of its three largest program services, as measured by	Yes X No
expens	ses Section 501(c)(3) and 501(c)(4) organizations are required to expenses, and revenue, if any, for each program service repo	to report the amount of grants and allocations to others	
PUBLI MONTH CARE NEWSL WEEKL POLIC REWAR USE I COPIE)(Expenses \$ 1,649,070 including CATIONS - RESEARCH, WRITING, AND COPICY ISSUES, IN PRINT AS WILLY NEWSPAPERS (BUDGET & TAX NEWS, AND SCHOOL REFORM NEWS); LETTERS (CONSUMER POWER REPORT, LY, THE LEAFLET, AND HEARTLAND WAY, THE LEAFLET, AND HEARTLAND WAY STUDIES. IT PRINTED AND MAILINGS: HOW TO USE REWARDS TO HELP THEM WELL; CLIMATE CHANGE RECONSUMENTS; AND SUMMARY FOR POLICYMAKER OGICAL IMPACTS (80,000 COPIES).	ND DISTRIBUTION OF PUBLICAT ELL AS ONLINE. HEARTLAND PR WS, ENVIRONMENT & CLIMATE NOTE ONE PRINT NEWSLETTER (QPR) CLIMATE CHANGE WEEKLY, SCHWEEKLY); EIGHT POLICY BRIEF ED APPROXIMATELY 10,000 COP CHILDREN LEARN - AND WHY TO SIDERED II: BIOLOGICAL IMPARS OF CLIMATE CHANGE RECONS	CODUCED FOUR EWS, HEALTH ; FIVE EMAIL COOL CHOICE S; AND TWO PIES OF CEACHERS DON'T CTS (3,000 EIDERED II:
AIMED PUBLI ATTRA FOUR SENIC 20,08 3,275)(Expenses \$ 1,360,438 including IC RELATIONS - SEMINARS, EVENTS OF AT EDUCATING HEARTLAND MEMBERS OF POLICY ISSUES. HEARTLAND HOS ACTING A TOTAL AUDIENCE OF 1,694 TRADE SHOWS AND EVENTS FOR MEMBERS OF FELLOWS AND STAFF DELIVERED OF SEMENTAL SEMENTAL AUDIES OF TIMES, REACHING A PRINT AUDIES INCED 188 PODCASTS REACHING A TOTAL AUDICAL AUDICA	, SPEAKERS BUREAU, AND OTHE S AND THE GENERAL PUBLIC CO TED OR COHOSTED 21 EVENTS I 4 PEOPLE. HEARTLAND ALSO EX BERS OF THE GENERAL PUBLIC, 121 SPEECHES TO AUDIENCES T TIVES APPEARED IN PRINT OR NCE OF MORE THAN 69 MILLION	ONCERNING ON 2014, CHIBITED AT AND ITS OTALING ONLINE I READERS. WE
AND I POLIC LEGIS AND I CONGR)(Expenses \$ 535,843 including RNMENTAL RELATIONS - PUBLICATION INFORMING LOCAL, STATE, AND NATE ISSUES. HEARTLAND EXHIBITED A SLATIVE EXCHANGE COUNCIL AND NATE ISSUED 24 TIMES BEFORE LEGISTICES. IT PRODUCED AND DISTRIBUTE INTARIES, ONE POLICY TIP SHEET, IES, AND FOUR WRITTEN TESTIMONING	NS AND EVENTS GEARED TOWARD IONAL ELECTED OFFICIALS ABOUT A CONFERENCES SPONSORED BY FIONAL CONFERENCE OF STATE LATIVE COMMITTEES IN 16 STATE LATIVE POLICY DOCUMENTS: 13 SEVEN POLICY BRIEFS, FOUR	DEDUCATING OUT PUBLIC THE AMERICAN LEGISLATURES; ATES AND TO RESEARCH &

(Expenses \$

4e Total program service expenses ▶

4d Other program services (Describe in Schedule O)

including grants of \$ 3,545,351

) (Revenue \$

Part IV Checklist of Required Schedules

		ſ	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
2	complete Schedule A	_1	X	
3	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		
•	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	,		•
4	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
•	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)		x	
5	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	╼┤	
J	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	_		x
6		5		
v	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	6	ļ	х
7	"Yes," complete Schedule D, Part I	-		
•	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
6	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	_7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"		ĺ	X
	complete Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or			Х
10	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Λ
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	10		x
11	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	-10-		
' '	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X as applicable Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	1		
а		11a	x	
L	complete Schedule D, Part VI Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more	<u> </u>		
D		116		X
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	110		
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more	11c		X
4	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	110		
u		11d	х	
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
_		116		
f	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	x	
120	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
1 Z d	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	120		
D	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	ĺ	х
13	Is the organization at school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	-	X
i4a		14a		X
b		1,70		
•	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	-1.0		
. •	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
. •	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
.,	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
. •	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
. •	If "Yes," complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	N	A

Part IV Checklist of Required Schedules (continued)

	•		Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on	ŀ		
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	 	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			٠,,
	through 24d and complete Schedule K If "No," go to line 25a	24a	A 4	X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	N	14
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year		M	Δ
	to defease any tax-exempt bonds?	24c	N	
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> / Y</u>	Α_
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	05-		x
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	 	
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			1
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?	255		x
26	If "Yes," complete Schedule L, Part I	25b	<u>. </u>	
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or	26		х
27	disqualified persons? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,	20	<u> </u>	122
21	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled		1	
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
20	Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	1	x
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
~	Schedule L, Part IV	28b		х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	or IV, and Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	ļ	X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	N	A_
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	1	l	
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	1 20	v	
	19? Note. All Form 990 filers are required to complete Schedule O	38	<u> </u>	

	The Check of Schoolule Cooptains a response or note to any line in this Bort V			X
	Check if Schedule O contains a response or note to any line in this Part V	Т	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 47		165	NO
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0	-		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and	-		
_	reportable gaming (gambling) winnings to prize winners?	1c	Λ	Δ
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		¥	/)
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 29			į
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
-	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		17	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	N	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	1		
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country		.,	
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		_X_
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c	2	A
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b	Λ	A
7	Organizations that may receive deductible contributions under section 170(c).			ĺ
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	N	A
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Ν	<u>A</u> _
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			٨
	required to file Form 8282?	7c	N	<u>/+</u> _
d	If "Yes," indicate the number of Forms 8282 filed during the year	_	. *	,
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	<u>V</u>	<u> </u>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	Ŋ	
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	79	Ň	 A _
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	N	<u> </u> A
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8	/.\	/
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a	Ϋ́	<u> </u>
þ	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b	/V	 /*
10	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders 11a			
þ	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
40-		12a	Ν	L
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes." enter the amount of tax-exempt interest received or accrued during the year 12b	IZa	, <i>, ,</i> <u>y</u>	 1 -
b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a	N	Δ
а	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O	134		
h	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
_	Enter the amount of reserves on hand	 		
с 14а	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	N	A
DAA	The state of the s		m 99 0	0 (2014)

₽₽	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and	for a '	No"	-90				
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See			ıs.				
_	Check if Schedule O contains a response or note to any line in this Part VI			X				
Sec	tion A. Governing Body and Management			<u> </u>				
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 12							
	If there are material differences in voting rights among members of the governing body, or							
	if the governing body delegated broad authority to an executive committee or similar							
	committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent 1b 11							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with							
	any other officer, director, trustee, or key employee?	2	X					
3	Did the organization delegate control over management duties customarily performed by or under the direct							
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		_X				
6	Did the organization have members or stockholders?	6		_X_				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint							
	one or more members of the governing body?	7a		<u>_x</u> _				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,							
	stockholders, or persons other than the governing body?	7b		<u> </u>				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		- 1					
а	The governing body?	8a	X					
þ	Each committee with authority to act on behalf of the governing body?	8b	X					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at							
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		<u> </u>				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Co-	de)	·					
			Yes	No_				
	Did the organization have local chapters, branches, or affiliates?	10a		_ <u>x</u> _				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	401		۸				
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	N X	Ą				
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	^					
b		42-	x					
12a	·	12a	X					
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Λ_					
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12c	x					
13	describe in Schedule O how this was done Did the organization have a written whistleblower policy?	13	X					
14	Did the organization have a written document retention and destruction policy?	14		×				
15	Did the process for determining compensation of the following persons include a review and approval by	1-4						
13	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?							
а	The organization's CEO, Executive Director, or top management official	15a	x	·				
b		15b	X	_				
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)							
16a								
	with a taxable entity during the year?	16a		x				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its							
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the							
	organization's exempt status with respect to such arrangements?	16b	\sim	A				
Sec	tion C. Disclosure							
17	List the states with which a copy of this Form 990 is required to be filed ▶ IL							
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)							
	available for public inspection. Indicate how you made these available. Check all that apply							
	Own website X Another's website X Upon request Other (explain in Schedule O)							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and							
	financial statements available to the public during the tax year							
20	State the name, address, and telephone number of the person who possesses the organization's books and records							
T	HE HEARTLAND INSTITUTE ONE SOUTH WACKER #2740							
CI	HICAGO IL 60606 312	-37	7 - 4	000				

form 99% (2014) THE HEARTLAND INSTITUT	orm 996 (2014)	янт	HEARTLAND	INSTITUTE
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3	6	_	3	3	Λ	a	Ω	1	2	

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and **Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A.

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

(A) Name and Title	(B) Average hours per week (list any hours for	bo: off	x, unit	Pos check ess pe nd a d	rson i irecto	than or s both r/truste	an e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(** 2 1000 111100)	organization and related organizations	
(1) JOSEPH BAST											
	40.00		1			1					
PRESIDENT	0.00	X		X				161,395	0	50,000	
(2) WILLIAM ARMISTEA											
	2.00										
DIRECTOR	0.00	X						0	0	0	
(3) ROBERT BUFORD											
	2.00					1 1					
DIRECTOR	0.00	X						0	0	0	
(4) JERE FABICK	-										
	2.00										
ASSISTANT SECRETARY	0.00	X		X				0	0	0	
(5) CHUCK LANG					1			1			
	2.00										
DIRECTOR	0.00	X						0	0	0	
(6) DAN HALES											
	2.00	1			ļ						
DIRECTOR	0.00	X		L		\sqcup		0	0	0	
(7) JEFF JUDSON						1					
	2.00									_	
FIRST VICE PRESIDENT	0.00	X	_	X		 		0	0	0	
(8) JAMES JOHNSTON											
	2.00	1								•	
TREASURER	0.00	X		X	<u> </u>	\vdash		0	0	0	
(9) JEFFREY MADDEN		}]							
'	2.00	١							ا	^	
SECRETARY	0.00	X	-	X	ļ. —	┈┤		0	0	0	
(10) BRIAN SINGER	2 22										
DIDEGEOR	2.00								o	^	
DIRECTOR WOWING EN	0.00	X	\vdash	-	-			0		0	
(11) JEFFREY MCKINLEY	2.00										
DIRECTOR	0.00	x	1					0	o	0	
DAA	0.00	1~		<u> </u>	<u> </u>			<u> </u>		Form 990 (2014)	

<u>, Pa</u>	rt VII Section A. Officers (A) Name and title	(B) Average hours per week (list any hours for	(d bo	o not x, unl	Pos check ess pe	C) sition more erson directo	than o	one an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	c	(F) Estimated amount of other compensation from the				
40 HEDDEDE WALDEDG		related organizations below dotted line)	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		ł	organiza and rela organiza	ated			
(12)	HERBERT WALBERG	2.00														
CHA	IRMAN	0.00	x	ļ	x	_		<u> </u>	0	0	ļ			0		
(13)																
(14)													 ,			
(15)	· · · · · · · · · · · · · · · · · · ·					 										
(16)																
(17)					-											
(18)																
(19)																
	Sub-total	L		<u> </u>		<u> </u>	J	•	161,395			!	50,0	000		
С	Total from continuation she	ets to Part VII,	Sect	ion /	A			•	161 205				- 0 (200		
<u>d</u>	Total (add lines 1b and 1c) Total number of individuals (in				thos	e lis	ted a	bov	161,395 re) who received more than	\$100,000 of	<u> </u>		50,0	000		
	reportable compensation from	the organization	n <u>►</u>	1_									Yes	No		
3	Did the organization list any for employee on line 1a? If "Yes,"								loyee, or highest compensa	ited		3		x		
4	For any individual listed on line organization and related organ	e 1a, is the sum	of re	port	able	com	pens	satio	on and other compensation complete Schedule J for sur	from the ch						
5	individual Did any person listed on line 1											4	Х			
	for services rendered to the or									individual		5		X		
Sect 1	ion B. Independent Contractor Complete this table for your five		ensa	ated	ındeı	pend	lent o	cont	ractors that received more	than \$100.000 of						
	compensation from the organi	zation Report c	omp	ensa	tion	for t	he ca	lene	dar year ending with or with	in the organization's tax y	ear		(C)			
	Name and	(A) business address							Descrip	(B) tion of services			mperisat	ion		
								-								
						_										
																
								\vdash				-	_			
2	Total number of independent	contractors (incl	udine	g but	not	limite	ed to	tho	se listed above) who			,		,		
DAA	received more than \$100,000								·	0		For	m 990	(2014)		

	•	Check if Schedule	O con	tains a	response or	 			
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
इइ	1a	Federated campaigns	1a						
흔딃		Membership dues	1b						
Program Service Revenue Contributions, Gifts, Grants Program Service Revenue And Other Similar Amounts		Fundraising events	1c_						
		Related organizations	1d						
S,E		Government grants (contributions)	1e						
PS.	f	All other contributions, gifts, grants,							
돌림		and similar amounts not included above	1f	6,	890,995				
들임	g	Noncash contributions included in lines 1a	-1f \$	5					
<u>ම ව</u>	h	Total. Add lines 1a-1f			•	6,890,995			
e e					Busn Code				
Ye.	2a	OTHER EVENTS				54,590	54,590		
چ ا	b	PREMIUMS				10,787	10,787		
<u>Ş</u>	С	PUBLICATIONS/RESEAR	CH			3,090	3,090		
Ser	d								
ag	е				ļ				
ğ	f	All other program service reve	enue						
<u>a</u>		Total. Add lines 2a-2f				68,467			
	3	Investment income (including	dividen	ds, intere	∋st,	0.4.7	947		
		and other similar amounts)			. 🏲 📙	947	947		
	4	Income from investment of ta	x-exem	pt bond p	roceeds -				
	5	Royalties			P				
	_	(ı) Real		(11)	Personal				
	6a	Gross rents							
	b	Less rental exps							
	C	Rental inc or (loss)					İ		
	d 7a	Net rental income or (loss) Gross amount from (i) Securitie		1 /) Other				
		sales of assets	5	ļ	, outo				
	۱ .	other than inventory							
	"	Less cost or other							
		Gain or (loss)							
		Net gain or (loss)					1		
		Gross income from fundraising ev	ents		<u>-</u>				
Other Revenue	"	(not including \$							
Ϋ́		of contributions reported on line 1	c)		1				
æ		See Part IV, line 18	a		94,755				
he	ь	Less direct expenses	b		316,736				
ō		Net income or (loss) from fun	draising	events	•	-221,981			
	1	Gross income from gaming activit							
		See Part IV, line 19	а						
	b	Less direct expenses	b						
	I	Net income or (loss) from gain	ming ac	tivities	>				
		Gross sales of inventory, less							
		returns and allowances	а						
	b	Less cost of goods sold	b						
		Net income or (loss) from sal	es of in	ventory	>				
		Miscellaneous Revenue			Busn Code				
	11a								
	b								
	C								<u> </u>
	d	All other revenue							
	e				▶				
	12	Total revenue. See instructi	ons		▶	6,738,428	69,414	0	

THE HEARTLAND INSTITUTE Form 990 (2014) 36-3309812 Page 10 Statement of Functional Expenses Part IX Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX X (C) Management and (A) Total expenses (B) Program service (D) Fundraising Do not include amounts reported on lines 6b. 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 Grants and other assistance to domestic individuals See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 307,908 104,994 1,297,070 884,168 Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 80,936 41,060 149,644 27,648 Other employee benefits 122,234 68,968 22,103 31,163 Payroll taxes 10 Fees for services (non-employees) a Management b Legal 47,356 18,105 85,918 20,457 c Accounting d Lobbying Professional fundraising services See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, column 9,570 816,778 38,900 865,248 (A) amount, list line 11g expenses on Schedule O) 65,182 65,182 Advertising and promotion 4,327 18,324 12,162 1,835 Office expenses 13 122,445 122,445 Information technology Royalties 15 169,145 101,487 33,829 33,829 16 Occupancy 220,230 188,558 555 31,117 Travel 17 Payments of travel or entertainment expenses for any federal, state, or local public officials 361,300 355,518 746 5,036 19 Conferences, conventions, and meetings 20 Interest 21 Payments to affiliates 1,781 8,908 5,346 1,781 22 Depreciation, depletion, and amortization

381,624

352,604

а	PRINTING AND PUBLICATIONS						
	(A) amount, list line 24e expenses on Schedule O)						
	line 24e amount exceeds 10% of line 25, column						
	above (List miscellaneous expenses in line 24e If						
24	Other expenses Itemize expenses not covered						
23	insurance						

POSTAGE AND SHIPPING b NEWSWIRE AND CLIPPING C TELEPHONE d

Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶

All other expenses

DAA

43,748 42,548 41,303 23,940 8,281 53,685 11,668 88,431 490,431 3,545,351 4,393,358

368,935

307,339

following SOP 98-2 (ASC 958-720)

11,813

44,833

1,200

9,082

23,078

357,576

876

432

Balance Sheet Part X Check if Schedule O contains a response or note to any line in this Part X (B) (A) End of year Beginning of year 176,853 1 1,714,432 Cash-non-interest bearing 2 Savings and temporary cash investments 3 3 Pledges and grants receivable, net 175,000 152,671 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees 5 Complete Part II of Schedule L 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary 6 organizations (see instructions) Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 18,719 6,101 9 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment cost or 891,388 other basis Complete Part VI of Schedule D 10a 43,553 699,421 191,967 10b b Less accumulated depreciation 11 11 Investments—publicly traded securities 12 12 Investments—other securities See Part IV, line 11 13 13 Investments—program-related See Part IV, line 11 14 14 Intangible assets 377,552 318,493 15 15 Other assets See Part IV, line 11 697,671 2,985,124 16 Total assets. Add lines 1 through 15 (must equal line 34) 215,139 64,340 17 Accounts payable and accrued expenses 17 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and 22 disqualified persons Complete Part II of Schedule Ł 23 Secured mortgages and notes payable to unrelated third parties 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X 487,478 394,296 of Schedule D 609,435 551,818 26 Total liabilities. Add lines 17 through 25 X and Organizations that follow SFAS 117 (ASC 958), check here ▶ or Fund Balances complete lines 27 through 29, and lines 33 and 34. 57,661 2,302,731 27 27 Unrestricted net assets 30,575 130,575 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here ▶ complete lines 30 through 34. Net Assets 30 30 Capital stock or trust principal, or current funds 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 Retained earnings, endowment, accumulated income, or other funds 32 88,236 2,433,306 33 Total net assets or fund balances 33 2,985,124 697,671 Total liabilities and net assets/fund balances

orm	1990 (2014) THE HEARTLAND INSTITUTE 36-3309812				Pag	e 72
Pa	rt XI ` Reconciliation of Net Assets					
_	Check if Schedule O contains a response or note to any line in this Part XI					\prod
1	Total revenue (must equal Part VIII, column (A), line 12)	1	6	<u>,73</u>	8,4	28
2	Total expenses (must equal Part IX, column (A), line 25)	2	4	, 39	3,3	158
3	Revenue less expenses Subtract line 2 from line 1	3	2	,34	5,0	70
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		8	88,2	236
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line					
	33, column (B))	10	2	,43	33,3	<u> 106</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
			-	ļ.	Yes	No
1	Accounting method used to prepare the Form 990 Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			- 1		
	Schedule O					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		Į.	2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or					
	reviewed on a separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		Į.	2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a					
	separate basis, consolidated basis, or both					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight			}		
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		ļ	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in					
	Schedule O		-			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in			İ		
	the Single Audit Act and OMB Circular A-133?		l	3a		<u> </u>
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the					٨
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b	N	<u>A</u>
				For	ո 990	(2014)

, SCHEDULE A (Form 990 or 990-EZ) **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE HEARTLAND INSTITUTE

Employer identification number

****			INE REAKTLAN				30-330			
P	art l	Reas	on for Public Charity	Status (All organizations	must co	mplete	this part.) See instruction	ns.		
The	organizatio	n is not	a private foundation because	e it is (For lines 1 through 11, c	heck only	one box)			
1	A chu	rch, co	nvention of churches, or ass	ociation of churches described i	n section	170(b)(1)(A)(i).			
2	A sch	ool des	cribed in section 170(b)(1)(A)(ii). (Attach Schedule E)						
3					tion 170	(b)(1)(A)(iii).			
4		A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,								
		city, and state								
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in								
Ū		-	(b)(1)(A)(iv). (Complete Part	<u> </u>	or operati	ca by a g	overnmental and described in			
_					aatian 17	0/6\/4\/A	14.4			
6		•	, ,	overnmental unit described in se			•••			
7				substantial part of its support fro	om a gove	ernmenta	unit or from the general public	;		
_		described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II)								
8										
9		•	·	1) more than 33 1/3% of its supp			· · · · · · · · · · · · · · · · · · ·	oss		
	receip	ts from	activities related to its exem	npt functions—subject to certain	exception	ns, and (2	2) no more than 33 1/3% of its			
	suppo	rt from	gross investment income ar	nd unrelated business taxable in	come (les	ss section	1 511 tax) from businesses			
	acquii	ed by t	he organization after June 3	0, 1975 See section 509(a)(2).	(Comple	te Part III)			
10	An or	ganızat	ion organized and operated	exclusively to test for public safe	ety See s	ection 5	09(a)(4).			
11	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of									
	one o	r more	publicly supported organizat	ions described in section 509(a)(1) or se	ction 509	9(a)(2). See section 509(a)(3).	Check		
	the bo	x in line	es 11a through 11d that des	cribes the type of supporting org	ganization	and com	plete lines 11e, 11f, and 11g			
а	Туре	I. A sup	oporting organization operate	ed, supervised, or controlled by	its suppoi	ted orgai	nization(s), typically by giving			
	the su	pporte	d organization(s) the power t	to regularly appoint or elect a ma	ajority of t	he direct	ors or trustees of the supportin	g		
			You must complete Part I							
b				vised or controlled in connection	with its s	upported	organization(s), by having			
				organization vested in the same						
			s) You must complete Par		•					
С				orting organization operated in o	connectio	n with, ar	d functionally integrated with.			
_				tions) You must complete Par						
d			_	supporting organization operate						
_				ganization generally must satisfy						
			• •	t complete Part IV, Sections A						
е			· · · · · · · · · · · · · · · · · · ·	ed a written determination from t						
٠				nctionally integrated supporting			, ypo			
f		-	r of supported organizations	iodonally integrated supporting	organizati					
			ving information about the si	upported organization(s)				<u> </u>		
9	I) Name of supp		(II) EIN	(III) Type of organization	(iv) Is the o	organization	(v) Amount of monetary	(vi) Amount of		
,	organization		(,	(described on lines 1-9	' '	ır governing	support (see	other support (see		
			[above or IRC section	docui	ment?	instructions)	instructions)		
				(see instructions))	Yes	No				
A)			 		103	- 110				
~,					1					
D)			 		 	-	·····			
B)			•							
					 	 -				
C)										
			 		 	 		 		
D)					1					
			 					-		
E)						1				
					1	 				
			t	j.	t ·	1	i	i		

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u>Sec</u>	tion A. Public Support						
Caler	dar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	5,973,500	4,538,537	5,202,679	4,805,449	6,890,995	27,411,160
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3	5,973,500	4,538,537	5,202,679	4,805,449	6,890,995	27,411,160
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)			# # # # # # # # # # # # # # # # # # #			16 020 100
•							16,932,188
<u>6</u>	Public support. Subtract line 5 from line 4 tion B. Total Support	<u> </u>		<u></u>	1		10,4/8,9/2
	idar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	Amounts from line 4	5,973,500	4,538,537	5,202,679	4,805,449	6,890,995	27,411,160
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	8,537	1,681	6,997	2,932	947	21,094
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10 11	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI) Total support. Add lines 7 through 10	175,867	173,172	202,017	44,067	163,222	758,345 28,190,599
12	Gross receipts from related activities, etc.	(see instructions)		<u></u>	4	12	501,976
13	First five years. If the Form 990 is for the		second third fou	rth or fifth tax vea	r as a section 501		
13	organization, check this box and stop her		Scoona, ama, ioa	in, or mar tax you	. 45 4 555	(0)(0)	▶ □
Sec	tion C. Computation of Public Su		age				
14	Public support percentage for 2014 (line 6			1 (f))		14	37.17%
15	Public support percentage from 2013 Sch			· · //		15	40.91%
16a	33 1/3% support test—2014. If the organ			3, and line 14 is 3	3 1/3% or more, cl	heck this	
	box and stop here. The organization qual						► X
b	33 1/3% support test—2013. If the organ				5 is 33 1/3% or mo	оге,	_
	check this box and stop here. The organiz						▶ 🗍
17a	10%-facts-and-circumstances test—201				a, or 16b, and line	14 is	
	10% or more, and if the organization meet						
	Part VI how the organization meets the "fa	acts-and-circumstar	ces" test. The org.	anization qualifies	as a publicly supp	orted	
	organization						▶ []
b	10%-facts-and-circumstances test—201					d line	
	15 is 10% or more, and if the organization						
	Explain in Part VI how the organization me	eets the "facts-and-	circumstances" tes	st The organization	n qualifies as a pu	blicly	. —
	supported organization						▶ []
18	Private foundation. If the organization die	d not check a box o	n line 13, 16a, 16b	o, 17a, or 17b, che	ck this box and se	е	· —
	instructions			_			
							

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Caler	ndar year (or fiscal year beginning in) ▶	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	i.					
3	Gross receipts from activities that are not an unrelated trade or business under section 513	<u></u>					
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	L					
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6)		<u> </u>	L	<u> </u>	<u> </u>	
	tion B. Total Support ndar year (or fiscal year beginning in) ▶	(=) 2010	(5) 2011	(a) 2012	(4) 2012	(a) 2014	(f) Total
9	Amounts from line 6	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
					-	 	
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b		ļ				
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)						
13	Total support. (Add lines 9, 10c, 11, and 12)						
14	First five years. If the Form 990 is for the	organization's firs	st, second, third, fo	ourth, or fifth tax ye	ar as a section 50	1(c)(3)	
	organization, check this box and stop her						
Sec	tion C. Computation of Public Su	ipport Percen	tage	·			
15	Public support percentage for 2014 (line 8	• • •	•	nn (f))		15	%
16	Public support percentage from 2013 Scho						%
	tion D. Computation of Investme						
17	Investment income percentage for 2014 (I			3, column (f))		17	<u>%</u>
18 19a	Investment income percentage from 2013 33 1/3% support tests—2014. If the orga			e 14 and line 15 is	more than 33 1/3	18 % and line	<u>%</u>
129	17 is not more than 33 1/3%, check this be						•
b	33 1/3% support tests—2013. If the orga	·					- [
-	line 18 is not more than 33 1/3%, check th						▶ [
20_	Private foundation. If the organization did		-			=	<u> </u>

determine whether the organization had excess business holdings)

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A. D. and E If you checked 11d of Part I, complete Sections A and D, and complete Part V)

	and B if you checked 11b of Part I, complete Sections A and C if you checked 11c of Pa			
<u> </u>	Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and comp	iete Part V	-	
	ion A. All Supporting Organizations	 -		
1	Are all of the organization's supported organizations listed by name in the organization's governing	[Yes	No
	documents? If "No," describe in Part VI how the supported organizations are designated. If designated by			
_	class or purpose, describe the designation. If historic and continuing relationship, explain	1	ļ	
2	Did the organization have any supported organization that does not have an IRS determination of status			
	under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported			
_	organization was described in section 509(a)(1) or (2)	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer	ا م		
_	(b) and (c) below	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and			
	satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the	26		
	organization made the determination	3b		· ·
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)	ا		
	(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use	3c	-	
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If			
	"Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign			
	supported organization? If "Yes," describe in Part VI how the organization had such control and discretion	45		
	despite being controlled or supervised by or in connection with its supported organizations	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination	į.		
	under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used			
	to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)	1	ĺ	1
	purposes	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes,"			
	answer (b) and (c) below (if applicable) Also, provide detail in Part VI, including (i) the names and EIN			
	numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action,			
	(iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action	5a	1	
	was accomplished (such as by amendment to the organizing document)	Ja	 	
b	Type I or Type II only. Was any added or substituted supported organization part of a class already	5b		1
	designated in the organization's organizing document?	5c	<u> </u>	
C	Substitutions only. Was the substitution the result of an event beyond the organization's control?	30		-
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to			
	anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class			
	benefited by one or more of its supported organizations, or (c) other supporting organizations that also			
	support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in	6	1	1
_	Part VI.	•		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial			
	contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent	7	1	
_	controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990)	—	 	
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?	8		
٥.	If "Yes," complete Part I of Schedule L (Form 990)	<u> </u>	1	
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more			
	disqualified persons as defined in section 4946 (other than foundation managers and organizations described	9a	1	
	in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.	Ja	1	
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which	9ь	1	1
	the supporting organization had an interest? If "Yes," provide detail in Part VI.	35	1	
С	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit	9c	1	1
4-	from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	30	1	
10a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f)			
	(regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting	10a	1	
	organizations)? If "Yes," answer (b) below Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to	104	1	
h	The me organization have any excess pusitiess bolonius iii life (dx yed) / (USC Collegie G.) oith 7/20. (U			

3a

Parent of Supported Organizations Answer (a) and (b) below.

trustees of each of the supported organizations? Provide details in Part VI.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	anizati	ons	
1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on No	v 20, 19	70 See instructions. Al	I
other Type III non-functionally integrated supporting organizations must complete Section	ns A thro	ough E	····
Section A - Adjusted Net Income	(B) Current Year (optional)		
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or	1 1		
maintenance of property held for production of income (see instructions)	6	<u> </u>	
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year)			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI)			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to	1		
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionally-integrated	Type III	supporting organization ((see
instructions)		·	

Schedule A (Form 990 or 990-EZ) 2014

ar	Type III Non-Functionally Integrated 509(a)(3) Supporting Organizat	tions (continued)	
	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exempt pur	poses		
2	Amounts paid to perform activity that directly furthers exempt purpose	<u></u>		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purposes of su	pported organizations		
4	Amounts paid to acquire exempt-use assets	<u> </u>		
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI) See instructions			
	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the organ	nization is responsive		
•	(provide details in Part VI) See instructions			
9	Distributable amount for 2014 from Section C, line 6			
0	Line 8 amount divided by Line 9 amount		77	
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1	Distributable amount for 2014 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2014		,	
_	(reasonable cause required-see instructions)			
3	Excess distributions carryover, if any, to 2014			
a				
b				
C				
d				
	From 2013			
	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
	Carryover from 2009 not applied (see instructions)			
i	Remainder Subtract lines 3g, 3h, and 3i from 3f			
4	Distributions for 2014 from Section			
•	D, line 7\$			
	Applied to underdistributions of prior years			
	Applied to 2014 distributable amount			
	Remainder Subtract lines 4a and 4b from 4			
5				
5	any Subtract lines 3g and 4a from line 2 (if amount			
	greater than zero, see instructions)			
О	Remaining underdistributions for 2014 Subtract lines 3h	'		
	and 4b from line 1 (if amount greater than zero, see			
	instructions)			
7	Excess distributions carryover to 2015. Add lines 3j			
	and 4c			
8	Breakdown of line 7	t	1	.I

Schedule A (Form 990 or 990-EZ) 2014

С

d Excess from 2013
e Excess from 2014

Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b; and Part III, line 12 Also complete this part for any additional information (See instructions)

PART II, LINE 10 - OTHER INCOME	DETAIL	
OTHER EVENTS	\$	308,971
PREMIUMS	\$	43,932
PUBLICATIONS/RESEARCH	\$	40,983
FUNDRAISING INCOME	\$	333,314
ADVERTISING INCOME	\$	31,145

. SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Open to Public Inspection

OMB No 1545-0047

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- · Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

• S	ection 501(c)(4), (5), or (6) organizations Complete Part III							
	e of organization			Employer ident	fication number			
	THE HEARTLAND INSTI	TUTE		36-33098	12			
Par	t I-A Complete if the organization is exem	pt under section 501(c	or is a section	n 527 organizatio	n.			
1	Provide a description of the organization's direct and indire	ect political campaign activities	in Part IV		_			
2	Political expenditures			▶ \$				
3	Volunteer hours							
Par	t I-B Complete if the organization is exem		<u>)(3).</u>					
1	Enter the amount of any excise tax incurred by the organiz			> \$				
2	Enter the amount of any excise tax incurred by organization		5	▶ \$	<u> —</u>			
3	If the organization incurred a section 4955 tax, did it file Fo	orm 4720 for this year?			Yes No			
	Was a correction made?				Yes No			
	If "Yes," describe in Part IV LC Complete if the organization is exem	ent under section 501/c	Avcent secti	on 501(c)(3)	-			
				<u> </u>				
1	Enter the amount directly expended by the filing organizati activities	on for section 527 exempt func	uon	▶ \$				
2	Enter the amount of the filing organization's funds contribu	ted to other organizations for s	ection	- 4				
2	527 exempt function activities	ited to other organizations for s	collon	▶ \$				
3	•	ter here and on Form 1120-PO	L.	• •				
·	3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ► \$							
4	Did the filing organization file Form 1120-POL for this year	r?			Yes No			
5	Enter the names, addresses and employer identification no		oolitical organizatio	ons to which the filing				
	organization made payments. For each organization listed							
	the amount of political contributions received that were pro-							
	as a separate segregated fund or a political action commit	tee (PAC) If additional space is	s needed, provide	information in Part IV				
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political			
				filing organization's	contributions received and			
				funds if none, enter -0-	promptly and directly delivered to a separate			
		}			political organization If			
					none, enter -0-			
(1)								
(2)				}				
			<u> </u>					
(3)								
				 	······································			
(4)		}						
(5)			· · · · · · · · · · · · · · · · · · ·					
(5)								
(6)			····					
/								

Part II-A Complete if the organization is exempt under section 501(c)(3) and filled Form 5768 (election under section 501(h)). A Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). B Check ▶ if the filing organization checked box A and "limited control" provisions apply Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) 1a Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$10,000,000 but not over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 15% of the excess over \$500,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 S 100,000 plus 5% of the excess over \$1,000,000 Over \$10,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,00	Sche	dule C (Form 990 or 990-EZ) 2014 THE HF	EARTLAND INSTITUTE	36-3309812	Page 2
Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)). A Check ▶ If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). B Check ▶ If the filing organization checked box A and "limited control" provisions apply Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.) 1a Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,500,000 but not over \$1,000,000 S225,000 plus 5% of the excess over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 S225,000 plus 5% of the excess over \$1,500,000 Over \$1,500,000 but not over \$1,000,000 S225,000 plus 5% of the excess over \$1,500,000 Over \$1,500,000 line 10 line 1a If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720	tion under				
(The term "expenditures" means amounts paid or incurred.) 1a Total lobbying expenditures to influence public opinion (grass roots lobbying) b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$17,000,000 Over \$17,000,000 Over \$17,000,000 If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? O over \$100,000 but not over \$100 content		Check ► ☐ if the filing organization name, address, EIN, e	xpenses, and share of excess lobbying expenses	enditures).	member's
b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$17,000,000 Over \$17,000,000 Over \$17,000,000 Section 4911 tax for this year? Yes No		Limits on Lobb	ying Expenditures	(a) Filing	* *
b Total lobbying expenditures to influence a legislative body (direct lobbying) c Total lobbying expenditures (add lines 1a and 1b) d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,000,000 but not over \$17,000,000 Over \$17,000,000 Over \$17,000,000 Section 4911 tax for this year? Yes No		Total lobbying expenditures to influence pub	lic opinion (grass roots lobbying)	0	
d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,500,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 Grassroots nontaxable amount (enter 25% of line 1f) Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? 4,709,732 4,710,093 385,505 385,505	ŧ	• •		361	
For Total exempt purpose expenditures (add lines 1c and 1d) f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 but not over \$1,000,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 Over \$17,000,000 Over \$17,000,000 Grassroots nontaxable amount (enter 25% of line 1f) Subtract line 1g from line 1a if zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No	(: Total lobbying expenditures (add lines 1a an	d 1b)	361	
f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: Not over \$500,000 Over \$500,000 Over \$1,000,000 but not over \$1,000,000 Over \$1,500,000 but not over \$1,500,000 Over \$1,500,000 but not over \$1,000,000 Over \$1,7000,000 Over \$1,7000,000 Over \$1,7000,000 Over \$1,000,000 (Other exempt purpose expenditures		4,709,732		
f Lobbying nontaxable amount Enter the amount from the following table in both columns If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: Not over \$500,000		Total exempt purpose expenditures (add line)	4,710,093		
Not over \$500,000 20% of the amount on line 1e		f Lobbying nontaxable amount Enter the amo		385,505	
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) 96,376 h Subtract line 1g from line 1a If zero or less, enter -0- 0 i Subtract line 1f from line 1c If zero or less, enter -0- 0 j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 Yes No		Not over \$500,000	20% of the amount on line 1e		
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No		Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
Over \$17,000,000 g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No		Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No		Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No		Over \$17,000,000	\$1,000,000		<u></u>
i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No	9	Grassroots nontaxable amount (enter 25% of	of line 1f)	96,376	
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? Yes No	ı	 Subtract line 1g from line 1a If zero or less, 	enter -0-	0	
reporting section 4911 tax for this year?				L	
					Yes No

4-Year Averaging Period Under section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period									
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total				
2a	Lobbying nontaxable amount	415,935	350,348	317,951	385,505	1,469,739				
b	Lobbying ceiling amount (150% of line 2a, column(e))					2,204,609				
С	Total lobbying expenditures	464	4,355	568	361	5,748				
d	Grassroots nontaxable amount	103,984	87,587	79,488	96,376	367,435				
е	Grassroots ceiling amount (150% of line 2d, column (e))					551,153				
f	Grassroots lobbying expenditures				o					

Schedule C (Form 990 or 990-EZ) 2014

Page :

_	til-B Complete if the organization is exempt under section 501(c)(3) and has NC (election under section 501(h)).	T filed					age J
		(6	a)		(b)		
	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed ription of the lobbying activity	Yes	No	-	Amou	ınt	
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers?						
С	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?						
е	Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Constants to other expensions for lebbying purposes?						
g h	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities?						
2a	Total Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					<u> </u>	
С	If "Yes," enter the amount of any tax incurred under section 4912 If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		-				
	till-A Complete if the organization is exempt under section 501(c)(4), section 50: 501(c)(6).	1(c)(5),	or se	ction			
				_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			Ļ	2		
3_	Did the organization agree to carry over lobbying and political expenditures from the prior year?				3		
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 50 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."				ine :	3, is	
1	Dues, assessments and similar amounts from members		1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).						
	Current year		2a				
b	Carryover from last year		2b				
С	Total		2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying						
	and political expenditure next year?		4			_	
	Taxable amount of lobbying and political expenditures (see instructions)		5				
_Pa	rt IV Supplemental Information						

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1. Also, complete this part for any additional information

. Schedule C (Form 990 or 990-EZ) 2014 THE HEARTLAND INSTITUTE

36-3309812

Page 4

Part IV Supplemental Information (continued)

, SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public

Inspection

Name of the organization

Employer identification number

	-			
	HE HEARTLAND INSTITUTE			09812
Pa	rt I Organizations Maintaining Donor Advised Fu Complete if the organization answered "Yes" to F		Accounts	•
	Complete it the organization distribution to term	(a) Donor advised funds	(b)	Funds and other accounts
1	Total number at end of year		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)		<u> </u>	
4	Aggregate value at end of year			
_	Did the organization inform all donors and donor advisors in writing that	at the assets held in donor advised	L	
5	funds are the organization's property, subject to the organization's exc			Yes No
c	* ' * ' * ' * ' * ' * ' * ' * ' * ' * '	_		res No
6	Did the organization inform all grantees, donors, and donor advisors in			
	only for charitable purposes and not for the benefit of the donor or don	ior advisor, or for any other purpose		Yes No
Da	conferring impermissible private benefit?			res No
re	Complete if the organization answered "Yes" to F	Form 990, Part IV, line 7		
1	Purpose(s) of conservation easements held by the organization (check	k all that apply)		
	Preservation of land for public use (e.g., recreation or education)	Preservation of a historically imp	oortant land	area
	Protection of natural habitat	Preservation of a certified histor	ic structure	
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualified conse	ervation contribution in the form of a cons	ervation	
	easement on the last day of the tax year		Н	leld at the End of the Tax Year
а	Total number of conservation easements		2a	
b	Total acreage restricted by conservation easements		2b	
С	Number of conservation easements on a certified historic structure inc	cluded in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17			
	historic structure listed in the National Register		2d	
3	Number of conservation easements modified, transferred, released, e	extinguished, or terminated by the organiz	ation during	the
	tax year ▶			
4	Number of states where property subject to conservation easement is	located ►		
5	Does the organization have a written policy regarding the periodic mol			
	violations, and enforcement of the conservation easements it holds?	•		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, and enfor	rcing conservation easements during the	year	
•	>	-		
7	Amount of expenses incurred in monitoring, inspecting, and enforcing	conservation easements during the year		
	▶\$			
8	Does each conservation easement reported on line 2(d) above satisfy	the requirements of section 170(h)(4)(B)	(1)	
	and section 170(h)(4)(B)(II)?	,		Yes No
9		ments in its revenue and expense stateme	ent, and	
	balance sheet, and include, if applicable, the text of the footnote to the			ie
	organization's accounting for conservation easements			
P	art III Organizations Maintaining Collections of Art	, Historical Treasures, or Other	Similar A	Assets.
	Complete if the organization answered "Yes" to			
1a	If the organization elected, as permitted under SFAS 116 (ASC 958),			eet
	works of art, historical treasures, or other similar assets held for public			
	public service, provide, in Part XIII, the text of the footnote to its financial			
b	If the organization elected, as permitted under SFAS 116 (ASC 958),			
	works of art, historical treasures, or other similar assets held for public	c exhibition, education, or research in fur	therance of	
	public service, provide the following amounts relating to these items		_	
	(i) Revenues included in Form 990, Part VIII, line 1		•	\$
	(ii) Assets included in Form 990, Part X		•	\$
2	If the organization received or held works of art, historical treasures, or		rovide the	
	following amounts required to be reported under SFAS 116 (ASC 958	3) relating to these items		
а	Revenue included in Form 990, Part VIII, line 1		•	\$
h	Assets included in Form 990, Part X		•	\$

	TUMND INST.					203012	Page Z
Part III Organizations Maintaini	ng Collections of	Art, Hi	storical Ti	reasures, c	or Other	<u> Similar Assets</u>	(continued)
3 Using the organization's acquisition, access collection items (check all that apply)	sion, and other record	s, check	any of the foll	lowing that are	e a signific	cant use of its	
a Public exhibition	d 🗍	Loan or e	exchange pro	grams			
b Scholarly research	e 🗍	Other		-			
c Preservation for future generations							
4 Provide a description of the organization's	collections and explain	n how the	v further the	organization's	exempt p	ourpose in Part	
XIII			, , , , , , , , , , , , , , , , , , , ,				
5 During the year, did the organization solicit				•	imilar		
assets to be sold to raise funds rather than		oart of the	organization	's collection?	····		Yes No
Part IV Escrow and Custodial A Complete if the organization 990, Part X, line 21	_	" to For	m 990, Par	t IV, line 9,	or repo	rted an amount	on Form
1a Is the organization an agent, trustee, custo	dian or other intermed	liary for c	ontributions of	or other assets	s not		
included on Form 990, Part X?		. ,					Yes No
b If "Yes," explain the arrangement in Part X	III and complete the fo	llowing ta	able				
							Amount
c Beginning balance						1c	
d Additions during the year						1d	
e Distributions during the year						1e	
f Ending balance						1f	
2a Did the organization include an amount on	Form 990 Part X line	21 for e	escrow or cus	todial accoun	t liability?		Yes No
b If "Yes," explain the arrangement in Part X							
Part V Endowment Funds.	iii Oncok nere ii ine e	Apiariatio	ii iiao been p		. 7411		
Complete if the organization	on answered "Yes	" to For	m 990. Pai	rt IV line 1)		
Complete in the organization	(a) Current year	1	Prior year	(c) Two yea		(d) Three years back	(e) Four years back
1a Beginning of year balance	(4) 30.101.1951	\ \ <u>\``</u>	7	(3,333)		,	(-,,,,
b Contributions							
c Net investment earnings, gains, and		 					-
losses				1			
d Grants or scholarships	·/	ļ		 			-
•				<u> </u>			-
e Other expenditures for facilities and		ì					
programs							-
f Administrative expenses							
g End of year balance				hold oo			
2 Provide the estimated percentage of the c		æ (iine iç	y, column (a))	rieiu as			
a Board designated or quasi-endowment	,						
b Permanent endowment > 9							
c Temporarily restricted endowment ►	%						
The percentages in lines 2a, 2b, and 2c si		ation that	ara bald and	Ladauniatara	l for the		
3a Are there endowment funds not in the pos	session of the organiz	ation tha	t are nelo ano	administered	i ioi tiie		Yes No
organization by							3a(i)
(i) unrelated organizations							3a(ii)
(ii) related organizations		an Cabas	lula D2				3b
b If "Yes" to 3a(II), are the related organizati	•						on
4 Describe in Part XIII the intended uses of		owment i	unas				
Part VI Land, Buildings, and Eq Complete if the organization		to Fo	rm 990. Pa	rt IV. line 1	1a See	Form 990, Part	X. line 10.
Description of property	(a) Cost or other		(b) Cost or		•	Accumulated	(d) Book value
,	(investment		(oth			epreciation	• •
1a Land				65,364			65,364
b Buildings			5	88,272		1,257	587,01
c Leasehold improvements			 _ _	18,570		3,405	15,16
d Equipment			1	88,426		169,064	19,362
e Other				30,756		18,241	12,51
Total, Add lines 1a through 1e (Column (d) mu	st equal Form 990. Pa	rt X. colu	mn (B), line 1			•	699,42

	orm 990) 2014 THE HEARTLAND INSTITU	7.1.E	36-3309812	Page :
Part VII	Investments—Other Securities. Complete if the organization answered "Yes" to	Form 990 Part IV line	11h See Form 990 Part)	Cline 12
	(a) Description of security or category	(b) Book value	(c) Method of valua	
	(including name of security)	1	Cost or end-of-year mark	ket value
(1) Financial	derivatives			
(2) Closely-he	eld equity interests			
(3) Other	, ,			
(A)				
(B)				-
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
	n (b) must equal Form 990, Part X, col (B) line 12) ▶			······································
Part VIII	Investments—Program Related.			· · · · · · · · · · · · · · · · · · ·
rait viii	Complete if the organization answered "Yes" to	Form 990 Part IV line	11c See Form 990 Part)	Cline 13
-		T	(c) Method of valua	
	(a) Description of investment	(b) Book value	Cost or end-of-year man	
(1)				
(1)				
(2)				
(3)				
(4)			****	
(5)				
(6)				
<u>(7)</u>				······································
(8)				
(9)				
	in (b) must equal Form 990, Part X, col (B) line 13)			
Part IX	Other Assets.	Farm 000 Part IV line	44d Cas Farm 000 Dart)	V lima 1E
	Complete if the organization answered "Yes" to	Form 990, Part IV, line	110 See Form 990, Part 2	
	DEFERRED COMPENSATION			(b) Book value 363,721
(1)				13,83
(2)	SECURITY DEPOSITS			13,63.
(3)	<u> </u>			
(4)				·
(5)				
(6)		·····		
(7)			············	
(8)				
(9)				200 55
	in (b) must equal Form 990, Part X, col (B) line 15)		>	377,55
Part X	Other Liabilities.	5 000 5 1 1 1 1		. D. 1.V.
	Complete if the organization answered "Yes" to	Form 990, Part IV, line	11e or 11f. See Form 990	, Part X,
	line 25			
1.	(a) Description of liability	(b) Book value		
	Income taxes			
	RRED COMPENSATION LIABILITY	413,721		
(3) DEFE	RRED REVENUE	50,000		
(4) DEFE	RRED RENT	23,757		
(5)				
(6)				
(7)				
(8)				
(9)				
	nn (b) must equal Form 990, Part X, col (B) line 25)	487,478		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line

2. Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

PART X - FIN 48 FOOTNOTE

THE INSTITUTE ADOPTED THE IMPLEMENTATION OF FASB ASC 740. UNDER FASB ASC 740, MANAGEMENT MUST EVALUATE THE POSITIONS IT HAS TAKEN ON TAX RETURNS. MANAGEMENT HAS DETERMINED THAT THERE ARE NO TAX POSITIONS THAT WOULD RESULT IN A MORE LIKELY THAN NOT (50% CHANCE) OF BEING SUSTAINED UNDER A POTENTIAL AUDIT OR EXAMINATION.

PART XI, LINE 2D - REVENUE AMOUNTS INCLUDED IN FINANCIALS - OTHER Ś DIRECT EXPENSES FROM 990 PART VIII LINE 8B 316,736

PART XII, LINE 2D - EXPENSE AMOUNTS INCLUDED IN FINANCIALS - OTHER \$ 316,736 DIRECT EXPENSES FROM 990 PART VIII LINE 8B

- Schedule D'(Form 990) 2014 THE HEARTLAND INSTITUTE
Part XIII Supplemental Information (continued)

36-3309812

Page 5

SCHEDULE G (Form 990 or 990-EZ)

(Form 990 or 990-E)
Department of the Treasury

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a

entered more than \$15,000 on Form 990-EZ, line 6a

Attach to Form 990 or Form 990-EZ

2014

Open to Public

Internal Revenue Service Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form990

Name of the organization

Emp

Employer identification number 36-3309812

THE HEARTLAND INST	ITUTE				36-33098	12
Part I Fundraising Activities. Complete if Form 990-EZ filers are not required to				ed "Yes" to Form 9	90, Part IV, line	17
1 Indicate whether the organization raised funds through a	ny of the following	activi	ties	Check all that apply		· ·· · · · · · · · · · · · · · · · · ·
a Mail solicitations	Solicitation	of nor	n-gove	ernment grants		
b Internet and email solicitations	Solicitation		-	=		
	g Special fun	_		=		
d In-person solicitations	g openia ran	ai aisii	,g C • (51113		
 Did the organization have a written or oral agreement will or key employees listed in Form 990, Part VII) or entity in the ten highest paid individuals or entities (for compensated at least \$5,000 by the organization 	n connection with	profes nt to a	siona agree	If fundraising services?		Yes No
		(iii) Did raiser		() 0	(v) Amount paid to	(vi) Amount paid to
(i) Name and address of individual or entity (fundraiser)	(III) Activity	custor contr	ol of	(iv) Gross receipts from activity	(or retained by) fundraiser listed in	(or retained by) organization
4.4.		contribu			col (I)	
		Yes	No			
1						
2						
3						
4						
5					W-1-1-1-1	
6						
7						
8						
9						
10						
Total						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

. Schedule G' (Form 990 or 990-EZ) 2014 THE HEARTLAND INSTITUTE 36-3309812 Page 2 Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000 (a) Event #1 (b) Event #2 (c) Other events (d) Total events **FUNDRAISING** NONE (add col (a) through col (c)) (event type) (event type) (total number) 1 Gross receipts 94,755 94,755 2 Less Contributions 3 Gross income (line 1 minus 94,755 94,755 line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses 6 Rent/facility costs 7 Food and beverages 8 Entertainment 316,736 316,736 9 Other direct expenses 316,736 10 Direct expense summary Add lines 4 through 9 in column (d) -221,981 11 Net income summary Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more Part III than \$15,000 on Form 990-EZ, line 6a (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming col (a) through col (c)) bingo/progressive bingo 1 Gross revenue 2 Cash prizes **Direct Expenses** 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses Yes Yes % Yes % No No 6 Volunteer labor No 7 Direct expense summary Add lines 2 through 5 in column (d) 8 Net gaming income summary Subtract line 7 from line 1, column (d) Enter the state(s) in which the organization conducts gaming activities Yes a Is the organization licensed to conduct gaming activities in each of these states? b If "No," explain Yes 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? b if "Yes," explain

Sche	dute G (Form 990 or 990-EZ) 2014 THE HEARTLAND INSTITUTE	36-3309812	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Ye	
12	'Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Ye	es 🗌 No
13	Indicate the percentage of gaming activity conducted in		
а	The organization's facility	13a	%
þ	An outside facility	13b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name ▶		
	Address ►		
15a	Does the organization have a contract with a third party from whom the organization receives gaming	□	
_	revenue?	Y€	es 🔛 No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ amount of gaming revenue retained by the third party ▶ \$	and the	
С	If "Yes," enter name and address of the third party		
·	Tres, effet flame and address of the time party		
	Name ▶		
	Address ▶		
16	Gaming manager information		
	Name ►		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		
	Director/officer Employee Independent contractor		
17	Mandatory distributions		
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
-	retain the state gaming license?	□ Y	es No
b			_
	spent in the organization's own exempt activities during the tax year ▶ \$		
Pa	supplemental Information. Provide the explanations required by Part I, line 2b,		
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any a	dditional information (see	
	instructions)		

• SCHEDULE J (Form 990) **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE HEARTLAND INSTITUTE

Employer identification number 36 – 3309812

Pa	art I Questions Regarding Compensation			······
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef)		103	140
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	N	A
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	\sim	A
3	Indicate which, if any, of the following the filing organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III X Compensation committee Undependent compensation consultant X Compensation survey or study X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization	4-		v
		4a	Х	_X_
		4b		x
·	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III	4c		
		5a		х
b	per	5b		X
a	Any related organization?	6a 6b		x x
7	If "Yes" to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed			
		7		x
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe	8		x
		-		
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?		V	A

Schedule J (Form 990) 2014 Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)—(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation (i) Base compensation (ii) Bonus & incentive compensation (iii) Other reportable compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)–(D)	(F) Compensation in column (B) reported as deferred in prior
		·		compensation	50.000	0	211,395	Form 990
JOSEPH BAST	(1)	161,395	l .	(50,000	1	I .	
1 PRESIDENT	(11)	0	0		<u> </u>	<u> </u>	<u> </u>	
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2	(11)							
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	(1)							
15	(11)				<u> </u>			
	(1)							
16	(ii)					<u> </u>	<u> </u>	L

Schedule J (Form 990) 2014 THE HEARTLAND INSTITUTE

36-3309812

Page 3

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

PART I, LINE 4 - SEVERANCE, NONQUALIFIED, AND EQUITY-BASED PAYMENTS

SEVERANCE

NONQUALIFIED EQUITY-BASED

JOSEPH BAST

0

50,000

0

. . . .

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization

Department of the Treasury

THE HEARTLAND INSTITUTE

36-3309812

FORM 990, PART I, LINE 6

VOLUNTEERS HELPED WITH THE MISSION OF THE ORGANIZATION.

FORM 990, PART III, LINE 4A - FIRST ACCOMPLISHMENT IN ALL - EXPERIENCES 2.7 MILLION PAGE VIEWS.

FORM 990, PART V, LINE 3B - FORM 990-T NOT FILED EXPLANATION
IN PRIOR YEARS THE HEARTLAND INSTITUTE HAD RECEIVED INCOME FROM ADVERTISING
SERVICES, THEY DID NOT RECEIVE ANY IN THE CURRENT YEAR.

FORM 990, PART VI, LINE 2 - RELATED PARTY INFORMATION AMONG OFFICERS

JOSEPH BAST

DIANE BAST

PRESIDENT

FIN. MANAGER

HUSBAND/WIFE

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE ACCOUNTING DEPARTMENT AND AUDIT COMMITTEE OF THE BOARD REVIEW THE 990
BEFORE IT IS SIGNED AND SUBMITTED.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
ANNUALLY ASK THE BOARD MEMBERS AND INDEPENDENT CONTRACTORS TO REVIEW THE
CONFLICT OF INTEREST POLICY AND COMPLETE/SIGN THE FORM. THE FORMS ARE KEPT
ON FILE. WHEN MADE AWARE OF A POTENTIAL CONFLICT OF INTEREST THEY FOLLOW UP
AND GET NEW FORMS SIGNED. THERE IS RELIANCE ON THE PERSONS' SELF
DISCLOSURES.

sehedute ○ (Form 990 or 990-EZ) (2014)

Name of the organization

THE HEARTLAND INSTITUTE

Employer identification number
36-3309812

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL WHEN DETERMINING COMPENSATION THE BOARD USES REVIEW AND APPROVAL BY AN INDEPENDENT PERSON, COMPARABILITY DATA, AND HAS PROOF OF THE DELIBERATION AND DECISION.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS
WHEN DETERMINING COMPENSATION THE BOARD USES REVIEW AND APPROVAL BY AN
INDEPENDENT PERSON, COMPARABILITY DATA, AND HAS PROOF OF THE DELIBERATION
AND DECISION.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION GOVERNING DOCUMENTS ARE MADE AVAILABLE BY REQUEST.

FORM 990, PART IX, LINE 11G - OTHER FEES FOR SERVICES
DESCRIPTION

PROGRAM	M SERVICE	MGT &	GENERAL	FUND	RAISING
EDITORS AND WRITERS	3				
\$	615,144	\$	38,900	\$	9,570
WRITERS AND SPEAKER	RS				
\$	32,478	\$	0	\$	0
SPEAKERS					
\$	169,156	\$	0	\$	0
FORM 990, PART XI,	LINE 9 - RECONCI	LIATION	OF CHANGES - O	THER	
DIRECT EXPENSES FRO	OM 990 PART VIII	LINE 8B		\$	316,736
DIRECT EXPENSES FRO	OM 990 PART VIII	LINE 8B		\$	-316,736
				PAGE 1	OF 1

Form 4562

Department of the Treasury

Internat Revenue Service

(99)

Depreciation and Amortization

(Including Information on Listed Property)

► Attach to your tax return.

Information about Form 4562 and its separate instructions is at www.irs.gov/form4562.

OMB No 1545-0172

2014

Attachment Seguence No. 179

Name(s) shown on return Identifying number THE HEARTLAND INSTITUTE 36-3309812 Business or activity to which this form relates INDIRECT DEPRECIATION Part I **Election To Expense Certain Property Under Section 179** Note: If you have any listed property, complete Part V before you complete Part I 500,000 1 1 Maximum amount (see instructions) 2 2 Total cost of section 179 property placed in service (see instructions) 2,000,000 3 3 Threshold cost of section 179 property before reduction in limitation (see instructions) Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-4 4 5 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions 5 (a) Description of property (b) Cost (business use only) (c) Elected cost 6 7 7 Listed property Enter the amount from line 29 8 Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7 8 9 9 Tentative deduction Enter the smaller of line 5 or line 8 Carryover of disallowed deduction from line 13 of your 2013 Form 4562 10 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) 11 12 12 Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11 Carryover of disallowed deduction to 2015 Add lines 9 and 10, less line 12 13 Note: Do not use Part II or Part III below for listed property. Instead, use Part V Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property) (See instructions.) Special depreciation allowance for qualified property (other than listed property) placed in service 14 during the tax year (see instructions) 15 Property subject to section 168(f)(1) election 8,908 16 Other depreciation (including ACRS) MACRS Depreciation (Do not include listed property.) (See instructions) Section A 17 MACRS deductions for assets placed in service in tax years beginning before 2014 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B—Assets Placed in Service During 2014 Tax Year Using the General Depreciation System (c) Basis for depreciation (b) Month and year (d) Recover (e) Convention (f) Method (a) Depreciation deduction (a) Classification of property placed in service (husiness/investment use period only-see instructions) 19a 3-year property b 5-year property 7-year property d 10-year property e 15-year property 20-year property S/L 25 yrs 25-year property S/L 27 5 yrs MM Residential rental property MM S/L 27 5 yrs MM 39 yrs S/L Nonresidential real property мм S/L Section C—Assets Placed in Service During 2014 Tax Year Using the Alternative Depreciation System S/L 20a Class life 12 yrs S/L b 12-year MM S/L 40 yrs 40-year Summary (See instructions) Part IV 21 Listed property Enter amount from line 28 Total, Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter 8,908 22 here and on the appropriate lines of your return Partnerships and S corporations—see instructions

portion of the basis attributable to section 263A costs

For assets shown above and placed in service during the current year, enter the

23

23

(Rev January 2014)

Department of the Treasury

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No 1545-1709

Internal Revenue	Service Information abou	t Form 8868 and	its instructions is at www	/.irs.gov/torn	n8868).	
If you are	filing for an Automatic 3-Month Extension,	complete only P	Part I and check this box				▶ X
	filing for an Additional (Not Automatic) 3-M			age 2 of this	form)		
	lete Part II unless you have already been gra					n 8868	
				-			
	ing (e-file). You can electronically file Form 8						
	required to file Form 990-T), or an additional						
	est an extension of time to file any of the forms						
	ansfers Associated With Certain Personal Ben				•		
	For more details on the electronic filing of this					onprofits	
Part I	Automatic 3-Month Extension of						
	required to file Form 990-T and requesting ar	n automatic 6-mo	nth extension – check this b	ox and compl	ete		
Part I only		551416					▶ 📋
	orations (including 1120-C filers), partnerships	s, REMICs, and t	rusts must use Form 7004 to	request an e	extens	ion of time	!
to file income	tax returns						
			Ente				see instructions
Type or	Name of exempt organization or other filer,	see instructions		Employer ide	entific	ation numb	er (EIN) or
print						_	
	THE HEARTLAND INSTITU			<u> 36-330:</u>			
	Number, street, and room or suite no If a P		ructions	Social secur	ity nu	mber (SSN	1)
File by the	ONE SOUTH WACKER, SUI						
due date for filing your	City, town or post office, state, and ZIP code	e For a foreign a	iddress, see instructions				
return See	a a. a.		-				
instructions	CHICAGO	IL 60606	<u> </u>				
Enter the Ret	turn code for the return that this application is	for (file a separat	e application for each return)			01
				<u>, </u>			
Applicatio	n	Return	Application				Return
Is For		Code	ls For				Code
	or Form 990-EZ	01	Form 990-T (corporation)				07
Form 990-E		02	Form 1041-A	08 09			
	(individual)	03	Form 4720 (other than individual)				
Form 990-F		04	Form 5227				10
	「(sec 401(a) or 408(a) trust)	05	Form 6069			······································	11
Form 990-	(trust other than above)	06	Form 8870				12
	THE HEARTLAND INS						
	ONE SOUTH WACKER	#2740					
 The books 	are in the care of ▶CHICAGO					IL	60606
	> 310 388 4000		_				
•	e No ► 312-377-4000	FAX No					. \Box
•	anization does not have an office or place of b		•				▶ ∐
	or a Group Return, enter the organization's for			If this	IS		
	- /	part of the group,	check this box ▶ ∐	and attach			
	names and EINs of all members the extension						
	st an automatic 3-month (6 months for a corpo						
	8/15/15 , to file the exempt organization	on return for the o	organization named above 1	he extension	IS		
_	organization's return for						
ightharpoonup	calendar year 2014 or						
. —							
▶ 📙	tax year beginning , and end	•					
	ix year entered in line 1 is for less than 12 mo	nths, check reaso	on Initial return 📙 Fir	al return			
	hange in accounting period			 ,			
3a If this a	pplication is for Forms 990-BL, 990-PF, 990-T	, 4720, or 6069,	enter the tentative tax, less	any			
	indable credits. See instructions	· · · · · · · · · · · · · · · · · · ·			3a	_\$	
b If this a	pplication is for Forms 990-PF, 990-T, 4720, o	or 6069, enter an	y refundable credits and				
	ed tax payments made. Include any prior year				3b	\$	C
	e due Subtract line 3b from line 3a. Include y		h this form, if required, by us	ıng			
EFTPS	(Electronic Federal Tax Payment System) S	ee instructions			3c	\$	C